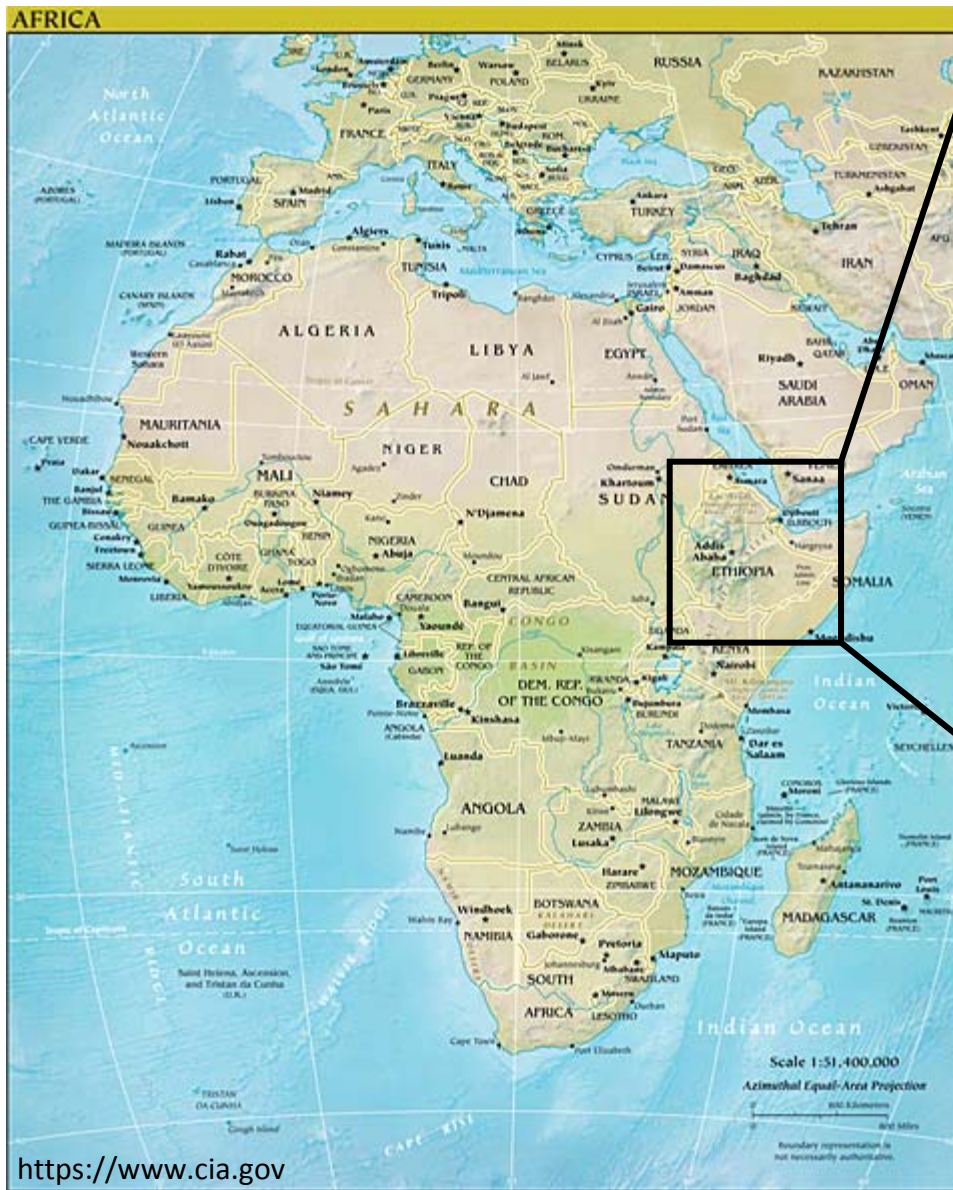
A large concrete dam with a reservoir in the foreground and snow-capped mountains in the background. The dam is curved and has a road on top. The water in the reservoir is a light blue-green color. The mountains in the background are rugged and have patches of snow. The sky is blue with some clouds.

Designing Flexibility into Hydroelectric Projects: a case study of Ethiopia

Jonathan Baker

ESD.71

System Description



Proposal to build 4 dams

Hydroelectricity

Irrigation (2 dams only)

Prior Work: IMPEND

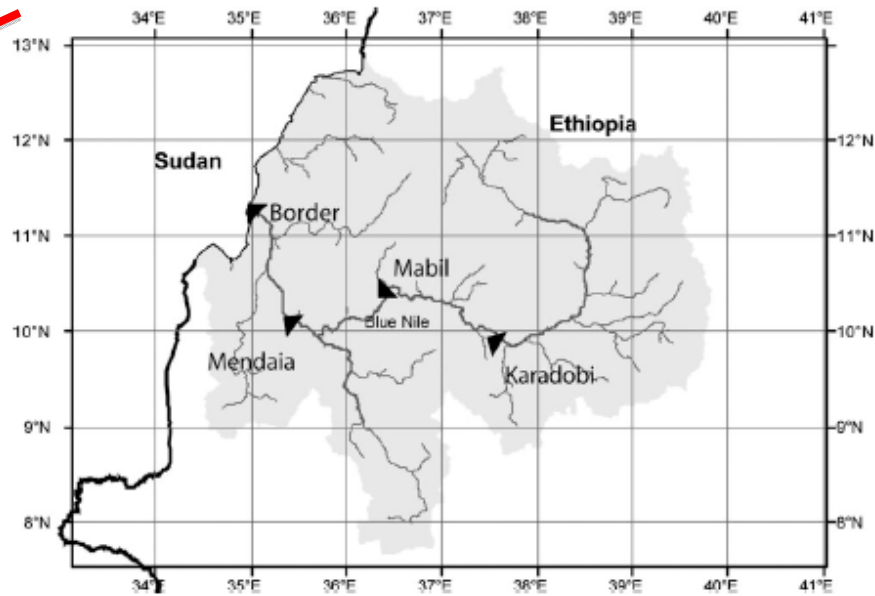


Fig. 2. Plan view of proposed hydroelectric dams along the Blue Nile, as proposed by the USBR Block and Strzepek, 2010

IMPEND

NPV of project (from Ag & Hydro) | Transient Filling

Stream-flow variability (seasonal and climatic)

Construction Timing | Constant price: Ag and Elec

What is the impact of considering a non-constant price for electricity?

Some Simplifications

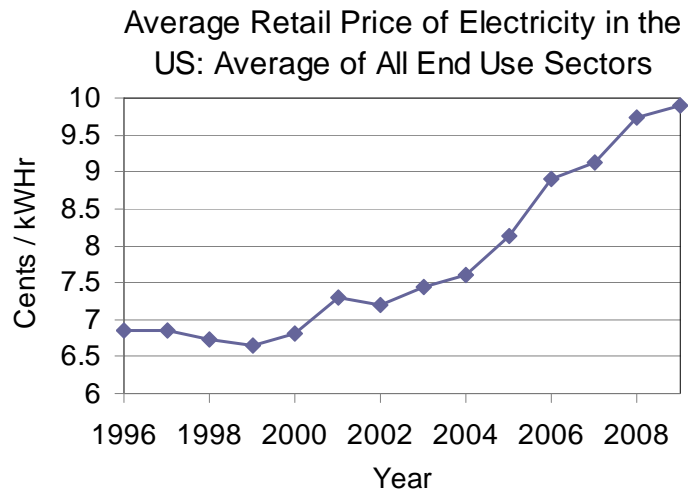
- Did not use IMPEND for this work
 - Wanted to run MC
 - IMPEND computationally expensive
- Constructed a simplified NPV model
 - Neglected Agriculture: focus was on electricity
 - Simplified flow balance: ignored evaporation
 - Simplified transient filling stage model
 - Did not consider climate change
 - Neglected downstream flow policy

Design Levers

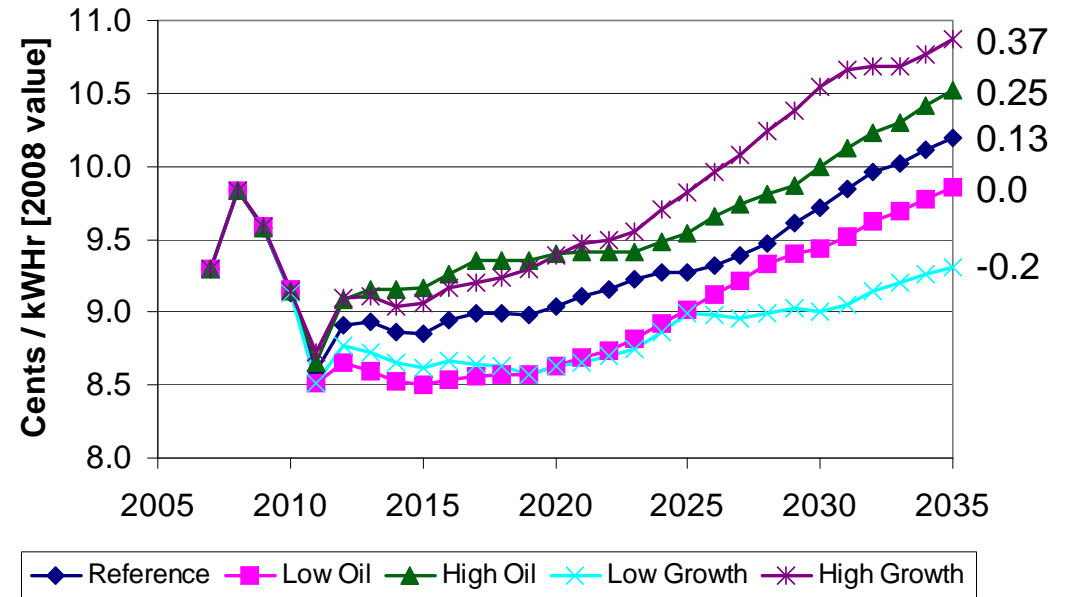
- Construction Options
 - When to build
 - Where to build (established by USBR study so not a consideration for this analysis)
 - Construction sequence
- Flow Policy?
 - Not necessarily under designers complete control
 - Will be influenced by international politics

Sources of Uncertainty

Electricity Price (US EIA)



Average US Electricity Price Forecasts



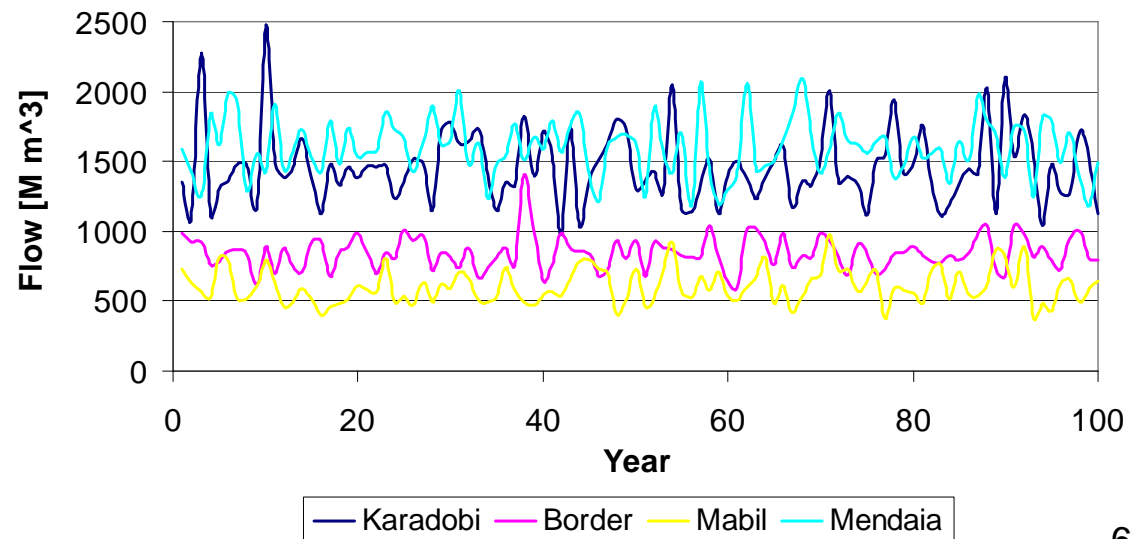
Stream Flow

Historical stream flow data from IMPEND / Paul Block

Stream flow – lognormal

Projected stream flow based on parameters from IMPEND stream flow data

Nile River Flow at Dam Sites



Analysis Structure

Fixed System Design: Deterministic

- Build dams Karadobi, Border, Mabil, Mendaia in 7 year increments (adopted from IMPEND analysis)
- Analyzed for each electricity growth rate (no uncertainty)

Fixed System Design Under Uncertainty

- Construction sequence remains fixed
- Model volatility about the trend in electricity growth rate using GBM, 5 % volatility (MC of 1000 samples)

Flexible System Design Under Uncertainty

- Three alternative construction patterns (All At Once, Build two at a time)

Simplified NPV Model

Capital and operational / maintenance

Dam	Cap Cost [\$10 ⁶]	O&M Cost [\$10 ⁶]
Karadobi	2,213	15.9
Border	1,985	17.2
Mabil	1,792	13.5
Mendaia	2,114	17.9

- Costs (Block)
 - Fixed costs spread out over 7 years
 - Operational / Maintenance: fixed

Distribution of Capital costs during construction

Construction year	1	2	3	4	5	6	7
Portion of fixed cost [%]	10	15	20	20	20	10	5

- Benefits (Block / Strzepek)
 - Begin to accrue after reservoir has filled to 10 % capacity
 - Then assume dam can generate maximum capacity
 - 65 % efficiency

$$\text{Benefits} = \eta \cdot$$

$$\text{Capacity (MW)} \cdot$$

$$\text{Price}_{\text{Hydro}} (\text{¢/kWhr}) \cdot$$

$$24 \text{ Hr} \cdot 365 \text{ Days} / 1000$$

Yields benefits in \$Million

Dam	Capacity [10 ⁹ m ³]	Capacity [MW]
Karadobi	32.5	1350
Border	11.1	1400
Mabil	13.6	1200
Mendaia	15.9	1620

Discount Rate: 10 %

Fixed Design: Deterministic

Baseline (0.13 %):

Total Costs 3,280 Million USD
 Total Benefits 5,904 Million USD
 NPV 2,624 Million USD

Low Oil (0 %):

Total Costs 3,280 Million USD
 Total Benefits 5,721 Million USD
 NPV 2,441 Million USD

High Oil (0.25 %):

Total Costs 3,280 Million USD
 Total Benefits 6,080 Million USD
 NPV 2,799 Million USD

Low Growth (-0.2 %):

Total Costs 3,280 Million USD
 Total Benefits 5,452 Million USD
 NPV 2,172 Million USD

High Growth (0.37 %):

Total Costs 3,280 Million USD
 Total Benefits 6,262 Million USD
 NPV 2,981 Million USD

ENPV = \$2,603 Mil

Uncertainty and Flexibility

Baseline

Growth Rate 0.13%

	ENPV	CAPEX	RoI	P5	P95
No Flexibility	2,624	3,107	0.84	2,544	2,709
Flexibility: AAO	6,366	6,312	1.01	6,143	6,578
Flexibility: Ka, Bo	4,620	4,831	0.96	4,476	4,772
Flexibility: Me, Bo	5,283	4,793	1.10	5,130	5,435

Low Oil

Growth Rate 0.00%

	ENPV	CAPEX	RoI	P5	P95
No Flexibility	2,440	3,107	0.79	2,357	2,521
Flexibility: AAO	6,071	6,312	0.96	5,856	6,285
Flexibility: Ka, Bo	4,362	4,831	0.90	4,217	4,513
Flexibility: Me, Bo	5,023	4,793	1.05	4,858	5,180

High Oil

Growth Rate 0.25%

	ENPV	CAPEX	RoI	P5	P95
No Flexibility	2,798	3,107	0.90	2,710	2,883
Flexibility: AAO	6,656	6,312	1.05	6,432	6,881
Flexibility: Ka, Bo	4,874	4,831	1.01	4,710	5,025
Flexibility: Me, Bo	5,540	4,793	1.16	5,376	5,704

Low Growth

Growth Rate -0.20%

	ENPV	CAPEX	RoI	P5	P95
No Flexibility	2,173	3,107	0.70	2,091	2,255
Flexibility: AAO	5,609	6,312	0.89	5,415	5,816
Flexibility: Ka, Bo	3,975	4,831	0.82	3,836	4,126
Flexibility: Me, Bo	4,632	4,793	0.97	4,481	4,790

High Growth

Growth Rate 0.37%

	ENPV	CAPEX	RoI	P5	P95
No Flexibility	2,979	3,107	0.96	2,890	3,068
Flexibility: AAO	6,955	6,312	1.10	6,723	7,185
Flexibility: Ka, Bo	5,121	4,831	1.06	4,959	5,279
Flexibility: Me, Bo	5,804	4,793	1.21	5,651	5,968

ENPV, P5, P95: AAO

CAPEX: No Flex

RoI: Me, Bo

Reflections

- Greatest Use for Flexibility
 - *ENPV/P5/P95*: value of flexible option increases with the growth rate
 - *RoI & CAPEX*: flexibility equally valuable
- Lessons Learned
 - Flexibility is only as valuable as your decision rule is sensible; simply changing the design does not automatically improve the design performance
 - The “best” design will depend on what criteria is important to the analyst
 - Price of hydropower does not appear to have significant impacts on assessment criteria

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I am indebted to the help and guidance of Prof. Ken Strzepek, soon to be Prof. Michel Cardin, and Prof. Richard de Neufville

I would like to thank Dr. Paul Block of the International Research Institute for Climate and Society at Columbia for his help with IMPEND and generous sharing of data

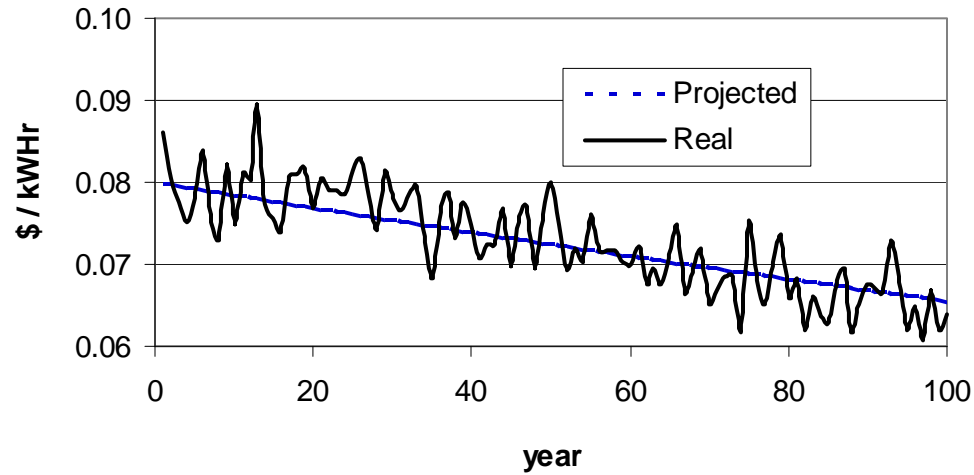
Annual Energy Outlook (AEO). 2010. Table 8, Electricity Supply, Disposition, Prices, and Emissions, EIA AEO, accessed November 27, 2010 at: <<http://eia.gov/oiaf/aeo/index.html>>

Block, P., K. Strzepek, and B. Rajagopalan, 2007: Integrated management of the Blue Nile Basin in Ethiopia : Hydropower and irrigation modeling, *IFPRI Discussion Paper 700*, International Food Policy Research Institute (IFPRI): Washington, D.C., 25 pages

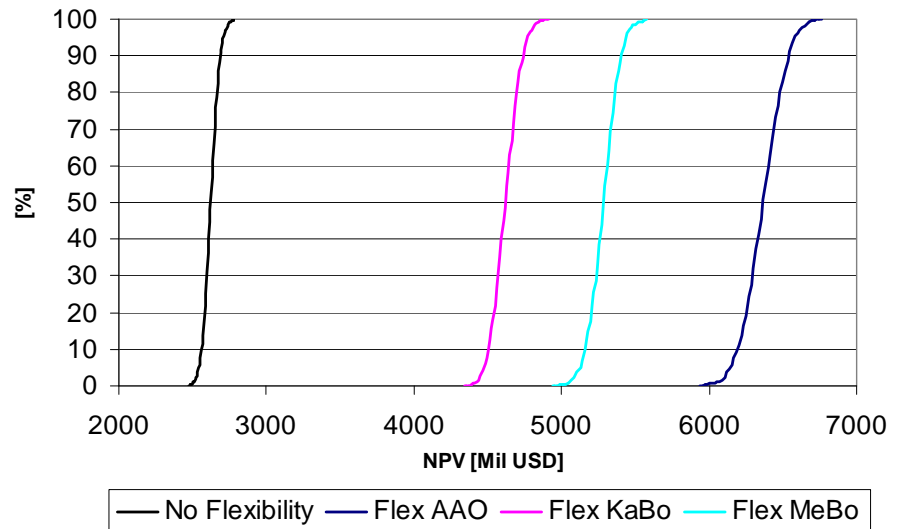
Block, P. and Strzepek, K. 2010. Economic Analysis of Large-Scale Upstream River Basin Development on the Blue Nile in Ethiopia Considering Transient Conditions, Climate Variability and Climate Change, *Journal of Water Resources Planning and Management*, Vol. 136, No. 2, doi:10.1061/(ASCE)WR.1943-5452.0000022

EIA. Average Retail Price of Electricity to Ultimate Customers: Total by End-Use Sector, accessed November 27, 2010 at: <http://www.eia.doe.gov/cneaf/electricity/epm/table5_3.html>

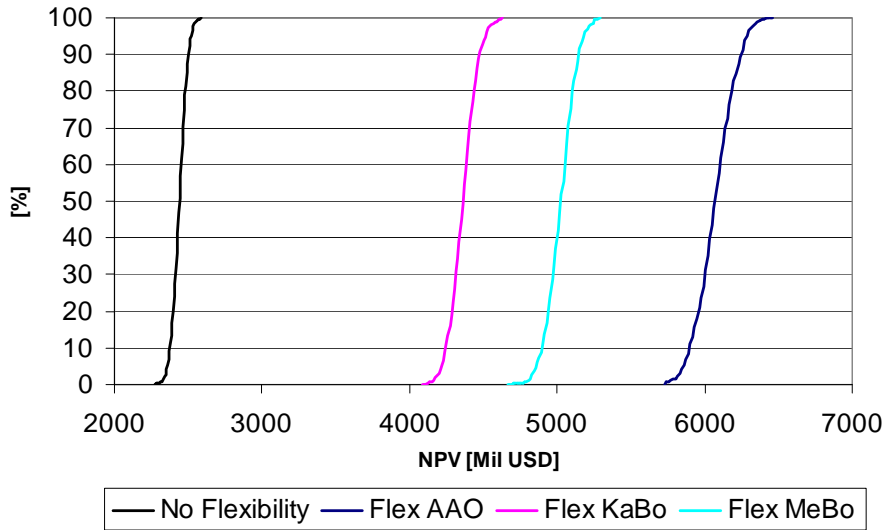
Variability of Price of Hydropower



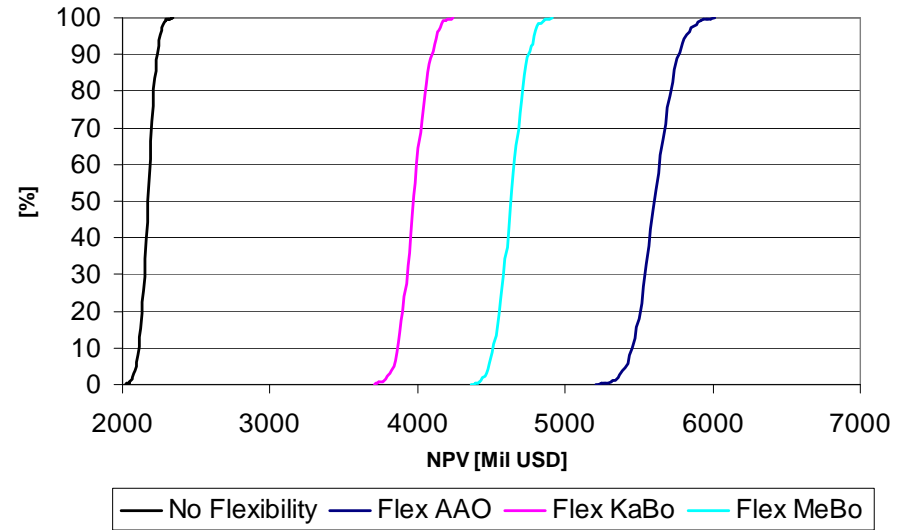
VARG Curve for the Flexible and Inflexible Scenarios: Baseline



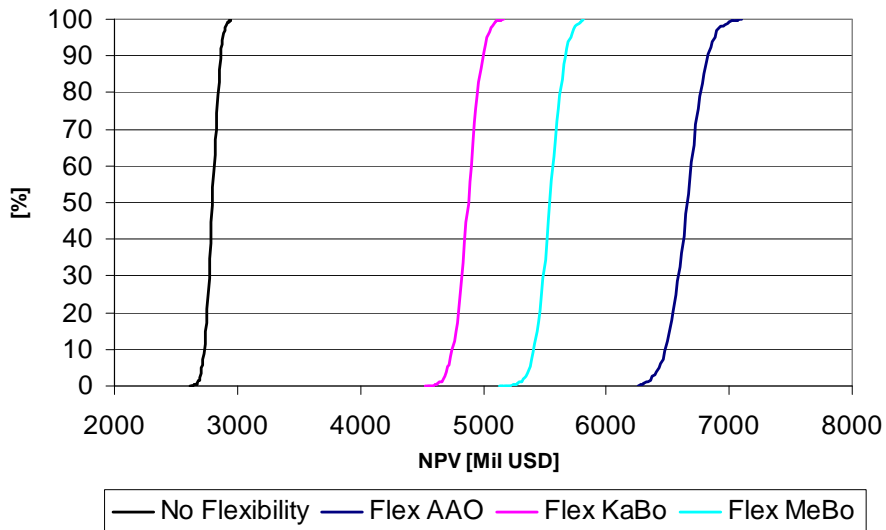
VARG Curve for the Flexible and Inflexible Scenarios: Low Oil



VARG Curve for the Flexible and Inflexible Scenarios: Low Growth



VARG Curve for the Flexible and Inflexible Scenarios: High Oil



VARG Curve for the Flexible and Inflexible Scenarios: High Growth

