

# Dynamic Programming

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## Objective

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- **To develop formally “dynamic programming”, the method used in lattice valuation of options**
  - **Assumptions: Separability and Monotonicity**
  - **Its optimization procedure: “Implicit Enumeration”**
- **To show its wide applicability**
  - **Options analysis**
  - **Sequential problems: routing and logistics; inventory plans; replacement policies; reliability**
  - **Non-sequential problems: investments**

## Outline

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1. **Why in this course?**
2. **Basic concept: Implicit Enumeration**
  - Motivational Example
3. **Key Assumptions**
  - Independence (Separability) and Monotonicity
4. **Mathematics**
  - Recurrence Formulas
5. **Example**
6. **Types of Problems DP can solve**
7. **Summary**

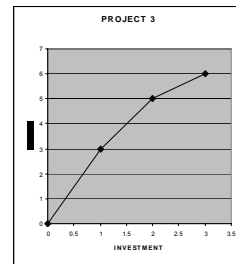
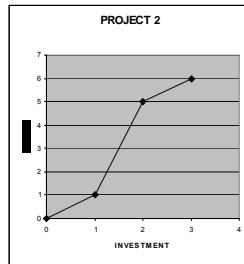
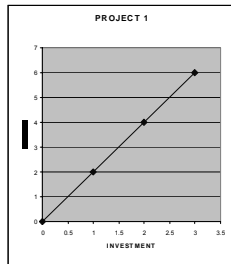
## Why in this course?

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- **DP is used to find optimum exercise of options in lattice, that has non-convex feasible region (see comments in that presentation)**
- **This presentation gives general method, so you understand it at deeper level**
- **DP used in lattice is simple version**
  - only 2 states considered compared at any time

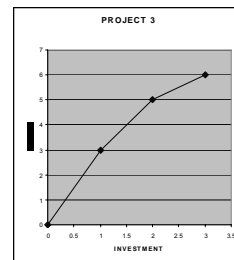
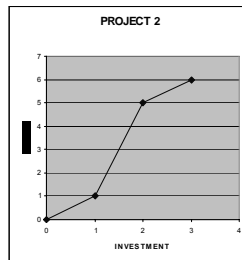
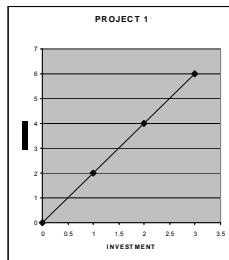
## Motivational Example

Consider Possible Investments in 3 Projects



What is best investment of 1<sup>st</sup> unit? P3 → +3  
 Of 2<sup>nd</sup>? 3<sup>rd</sup>? P1 or P3 → +2, +2 Total = 7

## Motivational Example: Best Solution



Optimum Allocation is Actually (0, 2, 1) → 8  
 Marginal Analysis misses this....  
 because Feasible Region is not convex

## Point of Example

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- **Non-convexity of feasible region can “hide” optimum solution**
- **Marginal analysis , “hill climbing” methods to search for optimum not appropriate in these cases (for lattice models in particular)**
  
- **We need to search entire space of possibilities**
- **This is what “Dynamic Programming” does to define optimum solution**

## Semantic Note

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- **“Dynamic” Programming so named because**
  - **Originally associated with movements through time and space (e.g., aircraft gaining altitude, thus “dynamic”)**
  - **“programming” by analogy to “linear programming” and other forms of optimization**
  
- **This approach can be used in many cases that are not in fact “dynamic”**

## Basic Solution Strategy

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- Enumeration is basic concept
  - This means evaluating “all” the possibilities
  - Checking “all” possibilities, we must find best
- No assumptions about regularity of Objective Function
- Means that DP can optimize over
  - Non-Convex Feasible Regions
  - Discontinuous, Integer Functions
  - Which other optimization techniques cannot do
- HOWEVER...

## Curse of Dimensionality

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- Number of Possible Designs very large
- Example: a simple development of 2 sites, for 4 sizes of operations over 3 periods
  - Number of Combinations in 1 period =  $4^2 = 16$
  - Possibilities over 3 periods =  $16^3 = 4096$
- In general, size of design is exponential
  - = [ (Size)<sup>locations</sup> ] periods
  - Actual enumeration is impractical
- In lattice model.... See next page

## The Curse -- in lattice model

100.00	120.00	144.00	172.80	207.36	248.83	298.60
	80.00	96.00	115.20	138.24	165.89	199.07
		64.00	76.80	92.16	110.59	132.71
			51.20	61.44	73.73	88.47
				40.96	49.15	58.98
					32.77	39.32
						26.21

- End states = N
- Total States ~ Order of only  $N^2/2$
- Number of paths ~ Order of  $2^N...$ 
  - To reach each state at last stage =  
 $1 + 6 + 13 + 16 + 13 + 6 + 1 = 46$  paths

## Implicit Enumeration

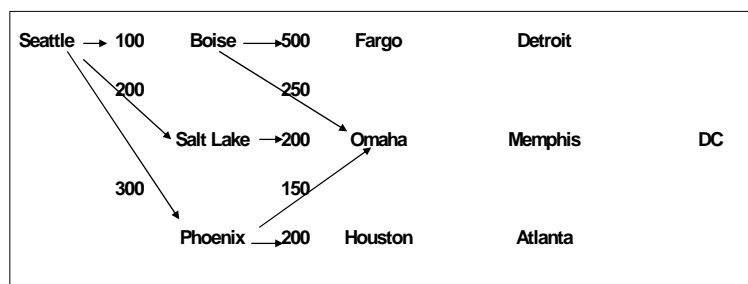
- IE considers all possibilities in principle
- Exploits features of problem to
  - Identify classes of dominated possibilities
  - Reject these classes
  - Vastly reduce dimensionality of enumeration
- Size of numeration for DP
  - Order of [(Size) Locations] Periods
  - Multiplicative size, not exponential
  - This analysis computationally practical
- Examples will illustrate what this means

## Demonstration of I E

- Select a “dynamic” problem – logistic movement from Seattle to Washington DC
- Suppose that
  - there are 4 days to take trip...
  - Can go through several cities
  - There is a cost for the movement between any city and possible city in next stage
- What is the minimum cost route?

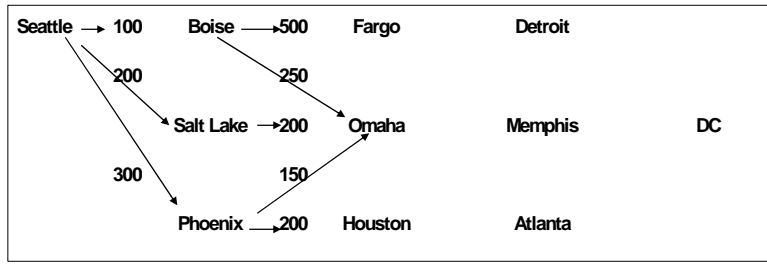
## Possible routes through a node

- Many routes, with link costs as in diagram
- Consider Omaha
  - 3 routes to get there, as shown
  - 3 routes from there => 9 routes via Omaha



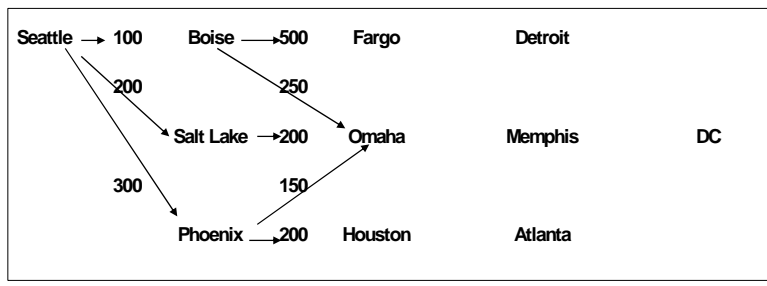
## Instead of Costing all Routes... IE

- We find best cost to Omaha (350 via Boise)
- Salt Lake (400), Phoenix (450) routes dominated, “pruned” – we drop routes with those segments
- Thus don’t look at all Seattle to DC routes



## Result: Fewer Combinations

- Total Routes:  
= 3 to Omaha + 3 after = 6 = 3 x 2, not 9 = 3<sup>2</sup>
- Savings not dramatic here, illustrate idea





## Some nomenclature definitions

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- In Dynamic Programming:
- The Objective Function is  $G(\underline{X})$
- Where  $\underline{X} = (X_1, \dots, X_N)$  is the set of states at each of  $N$  “stages” --
- Selection of all  $X_i$  defines optimum policy
- $g_i X_i$  are the “return functions” that provide the effect of an  $X_i$  state at the  $i^{\text{th}}$  stage
- $g_i X_i$  denotes the functional form;  $X_i$  the different states at the  $i^{\text{th}}$  stage
- So that  $G(\underline{X}) = [g_1 X_1, \dots, g_N X_N]$

## Useful Concepts -- Stages

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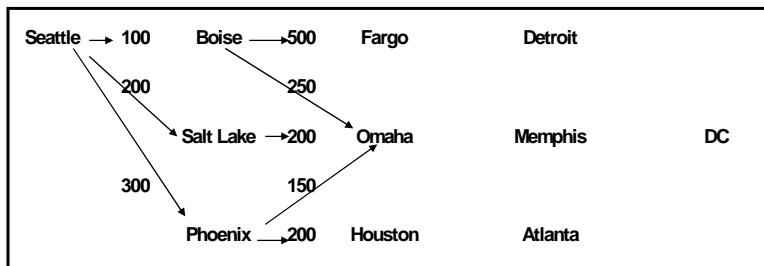
- Each  $g_i X_i$  “return function” is associated with a “stage” in the problem
  - Example: 1<sup>st</sup> Stage is from Seattle to Boise, etc
  - Thus  $g_1 X_1$  are costs from Seattle to Boise, etc
- “Stages” may
  - have a physical meaning, as in example,
  - or be conceptual (as the investments in later example) where a “stage” represents the next project or “knob” for system that we address

## Useful Concepts -- States

- Each  $g_i X_i$  takes on different “states”, that is, possible situations at a stage
- Examples:
  - For cross-country shipment, there are 3 states (of system, not as “states” of USA) for 1<sup>st</sup> stage, Boise, Salt Lake and Phoenix
  - For plane accelerating to altitude, a state might be defined by (speed, altitude) vector
  - For investments, states might be \$ invested
  - If stage is “knob” we manipulate on system, “state” is the setting of the knob

## Stages and States

- “Stages” are associated with each move along trip
- Stage 1 consists of set of endpoints Boise, Salt Lake and Phoenix, Stage 2 the set of Fargo, Omaha and Houston; etc.
- “States” are possibilities in each Stage: Boise, Salt Lake, etc...



## Solution depends on Decomposition

- **Must be able to “decompose” objective function  $G(\underline{X})$  into functions of individual “stages”  $X_i$ :**  
 $G(\underline{X}) = [g_1 X_1, \dots, g_N X_N]$ 
  - **Example: cost of Seattle to DC trip can be decomposed into cost of 4 segments of which Seattle to Boise, Salt Lake or Phoenix is first**
- **Necessary conditions for decomposition**
  - **Separability**
  - **Monotonicity**

## Separability

- **Objective Function is separable if all  $g_i X_i$  are independent of  $g_j X_j$  for all  $J$  not equal to  $I$**
- **In example, it is reasonable to assume that the cost of driving between any pair of cities is not affected by that between another pair**
- **However, not always so...**

## Monotonicity

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- Objective Function is monotonic if: improvements in each  $g_i X_i$  lead to improvements in Objective Function, that is if
- given  $G(\underline{X}) = [g_i X_i, G'(\underline{X}')] ]$  where  $\underline{X} = [X_i, \underline{X}']$
- for all  $g_i X'_i \geq g_i X''_i$  where  $X'_i, X''_i$  different  $X_i$
- It is true that  $[g_i X'_i, G'(\underline{X}')] \geq [g_i X''_i, G'(\underline{X}')] ]$
  
- Additive functions always monotonic
- Multiplicative functions monotonic only if  $g_i X_i$  are non-negative, real

## Solution Strategy

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- Two Steps
  - Partial optimization at each stage
  - Repetition of process for all stages
  
- This is the process used to value options through the lattice
  - At each stage (period), for each state (possible outcome for system)
  - The process chooses better of exercising option or not

## Cumulative Return Function

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- Result of Optimization at each stage and state is the “cumulative return function”
- $f_S(K)$  denotes best value for being in state  $K$ , having passed through previous  $S$  stages
- Example:  $f_2(\text{Omaha}) = 350$
- Defined in terms of best over previous stages and return functions for this stage:

$$f_S(K) = \text{Max or Min of } [g_i X_i, f_{S-1}(K)]$$

(note:  $K$  understood to be a variable)

## Mathematics: Recurrence formulas

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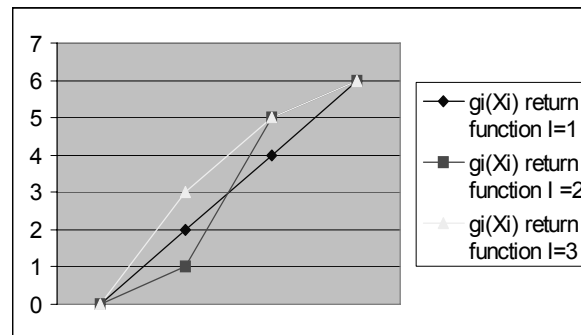
- Transition from one stage to next is via a “recurrence formula” (or equivalent analysis)
- Formally, we seek the best we can obtain to any specified level  $K^*$ , by finding the best combination of possible  $g_i X_i$  and  $f_{S-1}(K)$
- This is what we did for the valuation of options in the lattice:  
=  $\text{NPV}[r, \text{Max}[\text{EV}(\text{mine open}), \text{cost of closing}]]$
- Where value of “mine open” is immediate value ( $g_i X_i$ ) and later stages,  $f_{S-1}(K)$

## Application of Recurrence formulas

- **For Example: Consider the Maximization investments in independent projects**
  - Each project is a “stage”
  - Amount of Investment in each is its “state”
  - Objective Function Is Additive:  
Value =  $\Sigma$  (value each project)
  - Recurrence formula:  $f_i(K) = \text{Max}[g_i X_i + f_{i-1}(K - X_i)]$
  - that is: optimum for investing K over “i” stages  
= maximum of all combinations of investing level  $X_i$  in stage “i” and  $(K - X_i)$  in previous stages

## Application to Investment Example

- **3 Projects, 4 Investment levels (0, 1, 2, 3)**
- **Objective: Maximum for investing 3 units**
- **Stages = projects ; States = investment levels**



## Dynamic Programming Analysis (1)

- At 1<sup>st</sup> stage the cumulative return function identically equals return for  $X_1$
- That is,  $f_1(X_1)$ , the best way to allocate resource over only one stage  $\equiv g_1 X_1$ 
  - There is no other choice
- So  $f_1(0) = 0$
- $f_1(1) = 2$  ;  $f_1(2) = 4$  ;  $f_1(3) = 6$

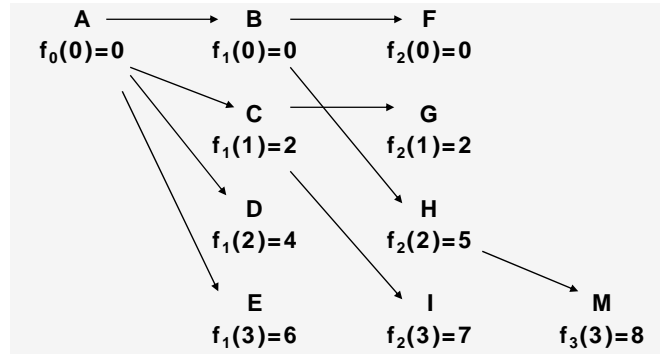
## Dynamic Programming Analysis (2)

- At 2<sup>nd</sup> stage, best way to spend:
  - 0 : is 0 on both 1<sup>st</sup> and 2<sup>nd</sup> stage (= 0) =  $f_2(0)$
  - 1 : either: 0 on 1<sup>st</sup> and 1 on 2<sup>nd</sup> stage (= 1)  
or: 1 on 1<sup>st</sup> and 0 on 2<sup>nd</sup> stage (= 2) BEST =  $f_2(1)$
  - 2 : 2 on 1<sup>st</sup>, and 0 on 2<sup>nd</sup> stage (= 4)  
1 on 1<sup>st</sup>, and 1 on 2<sup>nd</sup> stage (= 3)  
0 on 1<sup>st</sup>, and 2 on 2<sup>nd</sup> stage (= 5) BEST =  $f_2(2)$
  - 3: 4 Choices, Best allocation is (1,2)  $\rightarrow 7 = f_2(3)$

These results, and the corresponding allocations,  
shown on next figures...

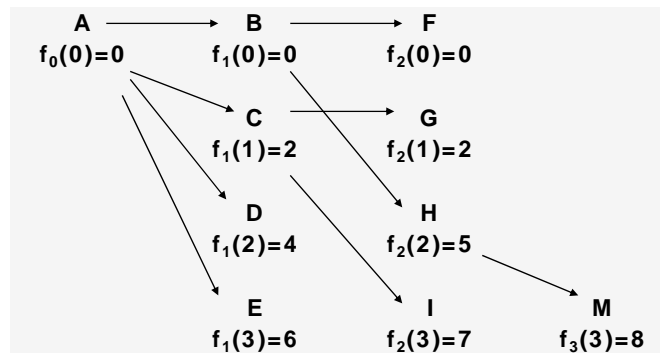
## Dynamic Programming Analysis (3)

- LH Column: 0 in no Project  $f_0(0) = 0$
- 2<sup>nd</sup> Column: 0...4 in 1<sup>st</sup> project, e.g.:  $f_1(2) = 4$



## Dynamic Programming Analysis (4)

- For 3<sup>rd</sup> stage (all 3 projects) we want optimum allocation of all 4 units:  $\rightarrow (0,2,1) \rightarrow f_3(4) = 8$





## **Contrast DP and Marginal Analysis**

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- **Marginal Analysis:**
  - reduces calculation burden by only looking at “best” slopes towards goal, discards others
  - Misses opportunities to take losses for later gains
  - approach → 7
- **Dynamic Programming :**
  - Looks at “all” possible positions
  - But cuts out combinations that are dominated
  - Using independence return functions (value from a state does not depend on what happened before)

## **Classes of Problems suitable for DP**

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- **Sequential, “Dynamic” Problems**
  - aircraft flight paths to maximize speed, altitude
  - movement across territory (example used)
- **Schedule, Inventory (Management over time)**
- **Reliability -- Multiplicative example, see text**
- **Options analysis!**
  
- **Non-Sequential: Investment Maximizations**
  - Nothing Dynamic. Key is separability of projects

## Formulation Issues

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- **No standard (“canonical”) form**
- **Careful formulations required (see text)**
- **DP assumes discrete states**
  - thus easily handles integers, discontinuity
  - in practice does not handle continuous variables
- **DP handles constraints in formulation**
  - Thus certain paths not defined or allowed
- **Sensitivity analysis is not automatic**

## Dynamic Programming Summary

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- **The method used to deal with lattices**
- **Solution by implicit enumeration**
- **Approach requires**
  - separability, monotonicity
- **Careful formulation needed**
- **Useful for wide range of issues**
  - in particular for options analyses!